



OFFICE OF THE DIRECTOR OF FINANCE

505 TRAVIS STREET, SUITE 670 • SHREVEPORT, LA 71101 • (318) 673-5405

DATE: May 23, 2024

To: Dr. Alan Jackson, Jr., Chairman
James Green
Grayson Boucher
Ursula Bowman
Gary Brooks
Jim Taliaferro
Tabatha Taylor

From: Sheila Faour, Director of Finance

Subject: Monthly Financial Reports for the Month ended April 30, 2024

Attached are the summary financial reports provided by the Accounting Division of Finance for the month ended April 30, 2024. The following summary reports are enclosed:

Year-to-date comparison of Sales Tax Collections
Year-to-date comparison of selected General Fund Revenues
Year-to-date comparison of all major non-General Fund Revenues
Year-to-date comparison of the expenditures and encumbrances of all Major Funds
Year-to-date comparison of the General Fund departmental expenditures and encumbrances
Year-to-date expense Budget Performance Report
Progress Report on the corrective action plan to address Audit Findings and Recommendations

Sheila Faour

cc: Tom Arceneaux, Mayor
Tom Dark, CAO
LaTonya Bogan, Interim Clerk of Council
Leanis Steward, City Internal Auditor
Arlene Adger, Deputy Director of Finance
April Jordan, Controller
Bonnie Moore, Director, Community Development
Shelly Ragle, Director, SPAR
Tiffany Bagley, Manager of Business and Finance, Airports
William Daniel, Director, Water & Sewerage
Tom Simms, CPA, Partner at Carr, Riggs, & Ingram, LLC

**CITY OF SHREVEPORT
SALES TAX REVENUES
FOR THE MONTH ENDED APRIL 30, 2024**

	<u>2023</u>		<u>2024</u>			<u>2024 YTD</u>			<u>2024 vs 2023</u>
	2023 Actual (Month)	2023 Actual (Cumulative)	2024 Budget (Month)	2024 Actual (Month)	% To Budget for the Month	2024 Budget (Cumulative)	2024 Actual (Cumulative)	% To Budget YTD	% Change
January	15,975,984	15,975,984	16,606,830	15,295,448	92%	16,606,830	15,295,448	9.0%	-4.3%
February	12,515,845	28,491,829	13,010,060	12,689,243	98%	29,616,890	27,984,691	16.5%	-1.8%
March	12,254,128	40,745,957	12,738,009	12,518,705	98%	42,354,899	40,503,396	23.8%	-0.6%
April	14,803,067	55,549,024	15,387,598	13,771,767	89%	57,742,497	54,275,163	31.9%	-2.3%
May	12,949,215	68,498,239	13,460,543			71,203,040			
June	13,406,539	81,904,778	13,935,925			85,138,965			
July	13,465,023	95,369,801	13,996,719			99,135,684			
August	14,416,970	109,786,771	14,986,255			114,121,939			
September	14,236,166	124,022,937	14,798,312			128,920,251			
October	13,529,610	137,552,547	14,063,856			142,984,107			
November	13,330,048	150,882,595	13,856,414			156,840,520			
December	12,698,069	163,580,664	13,199,480			170,040,000			
TOTALS	163,580,664	163,580,664	170,040,000	54,275,163		170,040,000	54,275,163		

**CITY OF SHREVEPORT
GENERAL FUND REVENUES
YEAR-TO-DATE
BUDGET-TO-ACTUAL
FOR THE MONTH ENDED APRIL 30, 2024**

Department	2023			2024		
	Budget	YTD Revenue	Revenue/ Budget	Budget	YTD Revenue	Revenue/ Budget
City Attorney	\$ 1,400	\$ (1,000)	-71%	\$ -	\$ -	-
Property Standards	525,000	423,014	81%	386,000	329,878	85%
Parks & Recreation	219,600	102,626	47%	885,700	84,793	10%
Finance						
Sales Taxes	144,000,000	50,696,346	35%	170,040,000	50,168,617	30%
Property Taxes	27,958,500	135,704	0%	29,037,000	139,254	0%
Franchise Taxes	9,809,000	1,306,810	13%	9,840,000	1,616,242	16%
Local Share State Tax	230,000	-	0%	230,000	40,414	18%
Business Licenses	7,967,500	6,133,405	77%	7,535,000	6,047,846	80%
Other	55,000	23,666	43%	50,000	32,765	66%
Total Finance	190,020,000	58,295,931	31%	216,732,000	58,045,138	27%
General Government	84,211,200	1,990,346	2%	36,395,000	3,017,910	8%
Police	1,001,200	1,394,952	139%	5,516,000	345,043	6%
Fire						
Emergency Medical Service	6,900,000	2,395,927	35%	8,400,000	3,107,566	37%
Other	8,886,600	486,152	5%	7,017,200	203,553	3%
Total Fire	15,786,600	2,882,079	18%	15,417,200	3,311,119	21%
Public Works						
Permits	2,062,400	1,191,842	58%	2,936,000	916,999	31%
Intergovernmental	694,000	-	0%	694,000	-	0%
Other	624,500	153,075	25%	2,528,000	173,290	7%
Total Public Works	3,380,900	1,344,917	40%	6,158,000	1,090,289	18%
Information Technology	-	14,345	-	-	-	-
City Court	1,553,500	512,803	33%	1,700,000	584,560	34%
City Marshal	58,000	-	-	-	-	0%
Totals	\$ 296,757,400	\$ 66,960,013	23%	\$ 283,189,900	\$ 66,808,730	24%

**CITY OF SHREVEPORT
NON-GENERAL FUND MAJOR REVENUES
YEAR-TO-DATE
BUDGET-TO-ACTUAL
FOR THE MONTH ENDED APRIL 30, 2024**

<u>Department</u>	<u>Budget</u>	<u>YTD Revenue</u>	<u>YTD Revenue/ Budget</u>
Riverfront Development	8,891,600	1,860,483	21%
MPC	2,054,000	268,358	13%
Community Development	20,672,231	3,047,783	15%
Public Safety	2,800,000	615,278	22%
Debt Service	73,195,800	477,859	1%
Retained Risk	16,835,000	4,311,586	26%
Golf Course	3,134,400	1,026,910	33%
Airport	27,489,800	5,556,312	20%
Water & Sewer	164,949,500	30,047,376	18%
Solid Waste	18,042,900	5,532,719	31%
Totals	<u>338,065,231</u>	<u>52,744,664</u>	16% (a)

(a) Percentages shown on this line are **Revenue Totals/Budget Totals**; not a sum of the YTD Revenue/Budget results or an average thereof.

**CITY OF SHREVEPORT
MAJOR FUNDS
YEAR-TO-DATE
BUDGET-TO-ACTUAL
ENCUMBRANCES AND EXPENSES
FOR THE MONTH ENDED APRIL 30, 2024**

<u>Fund</u>	<u>Budget</u>	<u>YTD Expenses & Encumbrances</u>	<u>YTD % to Budget</u>
General Fund	\$ 283,189,900	\$ 90,433,324	32%
Riverfront Development	8,891,600	1,739,678	20%
MPC	2,054,000	609,164	30%
Community Development	20,672,231	3,223,210	16%
Public Safety	2,800,000	614,433	22%
Debt Service	73,195,800	7,145,199	10%
Retained Risk	16,835,000	15,687,623	93%
Golf Courses	3,134,400	959,456	31%
Airport	27,489,800	7,896,830	29%
Water & Sewer	164,949,500	42,740,845	26%
Solid Waste	18,042,900	6,372,151	35%
Totals	\$ 621,255,131	\$ 177,421,913	29% (a)

(a) Percentages shown on this line are **Expense & Encumbrance Totals/Budget Totals**; not a sum of the YTD Expense & Encumbrance/Budget results or an average thereof.

**CITY OF SHREVEPORT
GENERAL FUND EXPENDITURES
YEAR-TO-DATE BUDGET-TO-ACTUAL
BY DEPARTMENT
FOR THE MONTH ENDED APRIL 30, 2024**

<u>Department</u>	<u>Budget</u>	<u>YTD Expenses & Encumbrances</u>	<u>YTD % to Budget</u>
Mayor's Office	\$ 1,031,500	\$ 315,105	31%
City Attorney	1,501,400	458,828	31%
Property Standards	6,026,385	3,378,643	56%
Human Resources	1,290,566	433,036	34%
Information Technology	5,430,181	1,902,519	35%
Parks & Recreation	24,366,909	8,978,329	37%
Finance	4,137,725	1,356,301	33%
General Government	64,532,638	17,508,394	27%
Police	73,941,115	27,284,085	37%
Fire	71,558,272	23,311,947	33%
Public Works	29,323,274	13,122,499	45%
City Council	1,865,117	665,999	36%
City Courts	4,267,766	1,261,914	30%
City Marshal	2,876,196	926,329	32%
General Fund Totals	<u>\$ 292,149,044</u>	<u>\$ 100,903,928</u>	35% (a)

(a) Percentages shown on this line are **Expense & Encumbrance Totals/Budget Totals**; not a sum of the YTD Expense & Encumbrance/Budget results or an average thereof.

Account	Account Description	Adopted Budget	Budget Amendments	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Used/ Rec'd
Fund 10 - General Fund									
EXPENSE									
Department 10 - Mayor's Office									
10	Personal Services	957,900.00	.00	957,900.00	76,266.70	.00	292,789.81	665,110.19	31
20	Materials and Supplies	13,000.00	2,422.00	15,422.00	372.66	2,678.58	3,235.08	9,508.34	38
30	Contractual Services	47,500.00	3,353.00	50,853.00	1,834.00	2,956.87	9,715.08	38,181.05	25
40	Other Charges	6,000.00	.00	6,000.00	1,640.45	.00	1,640.45	4,359.55	27
45	Improvements and Equipment	.00	1,325.00	1,325.00	(525.00)	1,514.28	574.71	(763.99)	158
Department 10 - Mayor's Office Totals		\$1,024,400.00	\$7,100.00	\$1,031,500.00	\$79,588.81	\$7,149.73	\$307,955.13	\$716,395.14	31%
Department 11 - City Attorney									
10	Personal Services	1,379,400.00	.00	1,379,400.00	108,207.90	.00	419,364.58	960,035.42	30
20	Materials and Supplies	15,000.00	.00	15,000.00	648.79	.00	5,631.74	9,368.26	38
30	Contractual Services	100,000.00	.00	100,000.00	8,403.43	.00	32,130.46	67,869.54	32
40	Other Charges	1,000.00	.00	1,000.00	170.16	.00	326.16	673.84	33
45	Improvements and Equipment	6,000.00	.00	6,000.00	(50.22)	.00	1,374.88	4,625.12	23
Department 11 - City Attorney Totals		\$1,501,400.00	\$0.00	\$1,501,400.00	\$117,380.06	\$0.00	\$458,827.82	\$1,042,572.18	31%
Department 12 - Property Standards									
10	Personal Services	3,293,400.00	.00	3,293,400.00	263,345.00	.00	1,073,804.81	2,219,595.19	33
20	Materials and Supplies	206,000.00	10,184.00	216,184.00	33,982.39	30,061.32	112,209.19	73,913.49	66
30	Contractual Services	984,600.00	92,844.00	1,077,444.00	217,575.80	313,940.75	591,291.10	172,212.15	84
40	Other Charges	840,000.00	69,060.00	909,060.00	67,570.00	471,756.41	301,307.20	135,996.39	85
45	Improvements and Equipment	486,000.00	31,297.00	517,297.00	1,357.17	371,538.80	112,733.77	33,024.43	94
51	TRANSFER TO DEBT SERVICE FUND	13,000.00	.00	13,000.00	.00	.00	.00	13,000.00	0
Department 12 - Property Standards Totals		\$5,823,000.00	\$203,385.00	\$6,026,385.00	\$583,830.36	\$1,187,297.28	\$2,191,346.07	\$2,647,741.65	56%
Department 13 - Human Resources									
10	Personal Services	1,067,400.00	2,439.00	1,069,839.00	81,238.74	6,109.36	329,860.66	733,868.98	31
20	Materials and Supplies	27,700.00	184.00	27,884.00	414.61	1,333.18	2,664.00	23,886.82	14
30	Contractual Services	150,900.00	600.00	151,500.00	1,398.97	1,286.00	75,517.07	74,696.93	51
40	Other Charges	.00	1,811.00	1,811.00	.00	1,600.12	210.00	.88	100
45	Improvements and Equipment	4,000.00	35,532.00	39,532.00	37.01	194.53	14,261.57	25,075.90	37
Department 13 - Human Resources Totals		\$1,250,000.00	\$40,566.00	\$1,290,566.00	\$83,089.33	\$10,523.19	\$422,513.30	\$857,529.51	34%
Department 14 - Information Technology									
10	Personal Services	3,149,900.00	66,600.00	3,216,500.00	233,907.08	61,819.39	938,114.57	2,216,566.04	31
20	Materials and Supplies	47,700.00	23,726.00	71,426.00	6,278.61	30,597.99	10,330.87	30,497.14	57
30	Contractual Services	1,247,500.00	308,166.00	1,555,666.00	80,309.24	186,019.31	376,534.02	993,112.67	36
45	Improvements and Equipment	355,000.00	231,589.00	586,589.00	6,324.96	253,178.94	45,923.71	287,486.35	51
Department 14 - Information Technology Totals		\$4,800,100.00	\$630,081.00	\$5,430,181.00	\$326,819.89	\$531,615.63	\$1,370,903.17	\$3,527,662.20	35%
Department 15 - Parks & Recreation									
10	Personal Services	11,845,200.00	13,763.00	11,858,963.00	836,891.31	3,929.90	3,418,770.77	8,436,262.33	29
20	Materials and Supplies	779,700.00	97,299.00	876,999.00	112,666.66	160,247.70	284,348.79	432,402.51	51
30	Contractual Services	8,054,900.00	585,248.00	8,640,148.00	1,034,934.28	1,692,843.32	2,534,581.85	4,412,722.83	49

Budget Performance Report

Date Range 01/01/24 - 04/30/24

Only Show Rollup Account and Rollup to Character/Account

Account	Account Description	Adopted Budget	Budget Amendments	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Used/ Rec'd
Fund 10 - General Fund									
EXPENSE									
Department 15 - Parks & Recreation									
40	Other Charges	392,400.00	4,014.00	396,414.00	9,439.08	5,331.78	114,829.23	276,252.99	30
45	Improvements and Equipment	1,480,800.00	675,085.00	2,155,885.00	17,973.33	347,121.27	416,324.56	1,392,439.17	35
51	TRANSFER TO DEBT SERVICE FUND	438,500.00	.00	438,500.00	.00	.00	.00	438,500.00	0
Department 15 - Parks & Recreation Totals		\$22,991,500.00	\$1,375,409.00	\$24,366,909.00	\$2,011,904.66	\$2,209,473.97	\$6,768,855.20	\$15,388,579.83	37%
Department 20 - Finance									
10	Personal Services	3,232,300.00	5,858.00	3,238,158.00	240,544.23	5,858.00	953,131.91	2,279,168.09	30
20	Materials and Supplies	89,800.00	4,104.00	93,904.00	1,825.43	4,911.79	13,974.20	75,018.01	20
30	Contractual Services	768,400.00	16,463.00	784,863.00	114,846.31	12,450.19	359,255.64	413,157.17	47
45	Improvements and Equipment	18,700.00	2,100.00	20,800.00	702.80	1,956.39	4,763.27	14,080.34	32
Department 20 - Finance Totals		\$4,109,200.00	\$28,525.00	\$4,137,725.00	\$357,918.77	\$25,176.37	\$1,331,125.02	\$2,781,423.61	33%
Department 23 - General Government									
10	Personal Services	5,800,700.00	.00	5,800,700.00	670,318.23	.00	2,725,930.48	3,074,769.52	47
20	Materials and Supplies	.00	271.00	271.00	.00	270.20	.00	.80	100
30	Contractual Services	825,000.00	1,969,251.00	2,794,251.00	25,970.08	863,247.90	1,433,757.85	497,245.25	82
40	Other Charges	3,079,500.00	183,116.00	3,262,616.00	80,983.33	852,878.35	799,173.65	1,610,564.00	51
42	Operating Reserves	22,500,000.00	.00	22,500,000.00	.00	.00	.00	22,500,000.00	0
54	TRANSFER TO WATER & SEWER FUND	1,450,000.00	.00	1,450,000.00	483,333.33	.00	483,333.33	966,666.67	33
56	TRANSFER TO MPC	1,300,000.00	.00	1,300,000.00	.00	.00	.00	1,300,000.00	0
59	TRANSFER TO SPORTRAN	8,400,000.00	.00	8,400,000.00	2,112,837.82	.00	6,121,476.53	2,278,523.47	73
61	TRANSFER TO RETAINED RISK FUND	12,400,000.00	.00	12,400,000.00	2,920,059.30	.00	2,920,059.30	9,479,940.70	24
62	TRANSFER TO COMMUNITY DEVELOPMENT	1,700,000.00	.00	1,700,000.00	.00	.00	.00	1,700,000.00	0
69	TRANSFER TO STREETS	1,000,000.00	.00	1,000,000.00	.00	.00	.00	1,000,000.00	0
71	Transfer to Solid Waste	3,924,800.00	.00	3,924,800.00	1,308,266.67	.00	1,308,266.67	2,616,533.33	33
Department 23 - General Government Totals		\$62,380,000.00	\$2,152,638.00	\$64,532,638.00	\$7,601,768.76	\$1,716,396.45	\$15,791,997.81	\$47,024,243.74	27%
Department 25 - Police Department									
10	Personal Services	60,615,600.00	21,070.00	60,636,670.00	4,901,000.65	247,558.94	19,365,892.43	41,023,218.63	32
20	Materials and Supplies	1,738,700.00	360,887.00	2,099,587.00	183,026.73	728,662.94	526,329.99	844,594.07	60
30	Contractual Services	2,817,500.00	437,060.00	3,254,560.00	228,407.46	461,858.90	907,178.99	1,885,522.11	42
40	Other Charges	239,000.00	7,821.00	246,821.00	12,820.16	7,820.16	66,280.64	172,720.20	30
45	Improvements and Equipment	5,285,500.00	1,308,577.00	6,594,077.00	220,042.09	4,671,309.64	301,191.96	1,621,575.40	75
51	TRANSFER TO DEBT SERVICE FUND	1,109,400.00	.00	1,109,400.00	.00	.00	.00	1,109,400.00	0
Department 25 - Police Department Totals		\$71,805,700.00	\$2,135,415.00	\$73,941,115.00	\$5,545,297.09	\$6,117,210.58	\$21,166,874.01	\$46,657,030.41	37%
Department 30 - Fire Department									
10	Personal Services	62,643,800.00	726,587.00	63,370,387.00	4,826,287.81	330,353.44	19,575,889.15	43,464,144.41	31
20	Materials and Supplies	1,928,400.00	227,546.00	2,155,946.00	167,768.82	501,210.91	736,898.71	917,836.38	57
30	Contractual Services	1,877,100.00	150,370.00	2,027,470.00	139,833.38	258,732.82	560,243.04	1,208,494.14	40
45	Improvements and Equipment	1,725,100.00	218,369.00	1,943,469.00	98,368.38	365,613.42	615,173.88	962,681.70	50
51	TRANSFER TO DEBT SERVICE FUND	45,000.00	.00	45,000.00	.00	.00	.00	45,000.00	0

Account	Account Description	Adopted Budget	Budget Amendments	Amended Budget	Current Month Transactions	YTD Encumbrances	YTD Transactions	Budget - YTD Transactions	% Used/ Rec'd
Fund 10 - General Fund									
EXPENSE									
Department 30 - Fire Department									
70	Transfer to Other Governments	2,016,000.00	.00	2,016,000.00	367,831.53	.00	367,831.53	1,648,168.47	18
Department 30 - Fire Department Totals		\$70,235,400.00	\$1,322,872.00	\$71,558,272.00	\$5,600,089.92	\$1,455,910.59	\$21,856,036.31	\$48,246,325.10	33%
Department 33 - Engineering & Env Services									
10	Personal Services	.00	1,500.00	1,500.00	.00	1,500.00	.00	.00	100
20	Materials and Supplies	.00	2,324.00	2,324.00	78.98	2,320.17	621.25	(617.42)	127
30	Contractual Services	.00	349,114.00	349,114.00	.00	349,113.14	.00	.86	100
45	Improvements and Equipment	.00	225.00	225.00	.00	225.00	.00	.00	100
Department 33 - Engineering & Env Services Totals		\$0.00	\$353,163.00	\$353,163.00	\$78.98	\$353,158.31	\$621.25	(\$616.56)	100%
Department 35 - Public Works									
10	Personal Services	9,624,500.00	7,378.00	9,631,878.00	718,998.49	22,630.48	2,904,967.78	6,704,279.74	30
20	Materials and Supplies	2,955,800.00	725,938.00	3,681,738.00	223,935.00	1,086,336.28	703,360.89	1,892,040.83	49
30	Contractual Services	9,286,700.00	1,691,619.00	10,978,319.00	867,063.67	2,325,827.38	2,873,482.84	5,779,008.78	47
45	Improvements and Equipment	3,082,700.00	887,476.00	3,970,176.00	73,896.93	2,496,233.94	355,880.08	1,118,061.98	72
51	TRANSFER TO DEBT SERVICE FUND	708,000.00	.00	708,000.00	.00	.00	.00	708,000.00	0
Department 35 - Public Works Totals		\$25,657,700.00	\$3,312,411.00	\$28,970,111.00	\$1,883,894.09	\$5,931,028.08	\$6,837,691.59	\$16,201,391.33	44%
Department 50 - City Council									
10	Personal Services	1,510,300.00	.00	1,510,300.00	107,156.75	.00	432,152.99	1,078,147.01	29
20	Materials and Supplies	22,000.00	2,497.00	24,497.00	140.56	2,619.67	1,493.34	20,383.99	17
30	Contractual Services	226,500.00	.00	226,500.00	39,727.65	58,151.16	102,410.91	65,937.93	71
45	Improvements and Equipment	103,500.00	320.00	103,820.00	38,487.32	52.94	69,117.52	34,649.54	67
Department 50 - City Council Totals		\$1,862,300.00	\$2,817.00	\$1,865,117.00	\$185,512.28	\$60,823.77	\$605,174.76	\$1,199,118.47	36%
Department 90 - City Courts									
10	Personal Services	4,060,800.00	.00	4,060,800.00	321,186.91	.00	1,221,124.39	2,839,675.61	30
20	Materials and Supplies	80,200.00	7,766.00	87,966.00	2,734.71	8,563.59	11,493.93	67,908.48	23
30	Contractual Services	119,000.00	.00	119,000.00	5,556.24	.00	20,731.24	98,268.76	17
Department 90 - City Courts Totals		\$4,260,000.00	\$7,766.00	\$4,267,766.00	\$329,477.86	\$8,563.59	\$1,253,349.56	\$3,005,852.85	30%
Department 95 - City Marshal									
10	Personal Services	2,688,500.00	1,327.00	2,689,827.00	218,724.87	.00	881,725.28	1,808,101.72	33
20	Materials and Supplies	96,200.00	1,069.00	97,269.00	8,529.64	6,769.90	32,817.35	57,681.75	41
30	Contractual Services	32,300.00	.00	32,300.00	90.53	.00	(943.35)	33,243.35	-3
45	Improvements and Equipment	56,800.00	.00	56,800.00	1,280.89	.00	5,960.12	50,839.88	10
Department 95 - City Marshal Totals		\$2,873,800.00	\$2,396.00	\$2,876,196.00	\$228,625.93	\$6,769.90	\$919,559.40	\$1,949,866.70	32%
EXPENSE TOTALS		\$280,574,500.00	\$11,574,544.00	\$292,149,044.00	\$24,935,276.79	\$19,621,097.44	\$81,282,830.40	\$191,245,116.16	35%
Fund 10 - General Fund Totals									
REVENUE TOTALS		.00	.00	.00	.00	.00	.00	.00	+++
EXPENSE TOTALS		280,574,500.00	11,574,544.00	292,149,044.00	24,935,276.79	19,621,097.44	81,282,830.40	191,245,116.16	35%
Fund 10 - General Fund Totals		(\$280,574,500.00)	(\$11,574,544.00)	(\$292,149,044.00)	(\$24,935,276.79)	(\$19,621,097.44)	(\$81,282,830.40)	(\$191,245,116.16)	

Budget Performance Report

Date Range 01/01/24 - 04/30/24

Only Show Rollup Account and Rollup to Character/Account

Grand Totals									
REVENUE TOTALS	.00	.00	.00	.00	.00	.00	.00	.00	+++
EXPENSE TOTALS	280,574,500.00	11,574,544.00	292,149,044.00	24,935,276.79	19,621,097.44	81,282,830.40	191,245,116.16		35%
Grand Totals	(\$280,574,500.00)	(\$11,574,544.00)	(\$292,149,044.00)	(\$24,935,276.79)	(\$19,621,097.44)	(\$81,282,830.40)	(\$191,245,116.16)		